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## FOREWORD

2021 tested the organisation's perseverance and the ability to adapt as the pandemic continued to disrupt lives and the economy. Despite repeated visits to the drawing board with ever-changing situations, the Bhutan Centre for Media and Democracy (BCMD) continued to serve its constituents with relevant programmes that meet the needs of the hour.

Amid growing infodemic, misinformation and fake news, the BCMD was able to empower marginalised groups (e.g. girls in entertainment centres, taxi drivers, women in armed services, monks and nuns and children in Nazhoen Lamten) with media literacy to navigate the ever-expanding world of information and media. To contribute to the national goal of leaving no one behind, BCMD also produced media and democracy literacy resources for people living with hearing and visual impairments.

The participatory planning workshop was a noteworthy achievement that triggered a shift in the mindset of the Local Government office bearers. The participants pointed out how vulnerable voices are left out of public consultation and planning processes in the current practice as only the head of the family and registered voters of the constituencies were invited. This workshop brought to light how when community analysis informs planning, the local plans of each gewog become quite distinct from the others.

2021 was also a year of strategic advocacy for civil society organisations and civic space in general. The year saw an increased political engagement of the Core Coordination Committee (CCC) in addition to the Round Table Discussion themed "Nurturing Civil Society Potentials" and the CSO-Government Meet jointly organised for the first time with the Civil Society Authority and the CCC.

An evaluation of the Druk Journal shows that the publication fosters independent thinking, contributes to academia and promotes a safe for discourses in Bhutan's young democracy.

**Bhutan Centre for Media & Democracy**  
**RECEIPTS AND PAYMENTS STATEMENT**  
 For the year ended 31st December 2021

Receipts	Schedule	Amount (Nu.)	Payments	Schedule	Amount (Nu.)
<b>Opening Balances:</b>			<b>Expenditures:</b>		
Cash-in-Hand		-	i. Administration	2	1,688,647.99
Cash at Bank		12,672,918.55	ii. Programme Expenses		14,130,433.09
			iii. Refund to Donor	3	249,000.00
			iv. Purchase of Assets	4	19,899.00
			v. Fixed Deposit	5	3,500,000.00
			vi. Advance to staff		-
<b>Fund Received during the Year:</b>					
i. International Development Organizations	1	6,803,894.81			
ii. International Non-profit Organizations		1,078,727.19			
iii. Foundations		3,531,283.83			
iv. Interest Earned		1,675,599.53			
v. Individual Contribution		1,043,851.50			
vi. Local Support/CSR		291,456.93			
vii. Miscellaneous Income		771,818.51			
<b>Total</b>		<b>27,869,550.85</b>	Cash-in-Hand		8,281,570.77
			Cash at Bank		27,869,550.85
			<b>Total</b>		<b>27,869,550.85</b>



  
 Finance Officer